

SOCIAL IMPACT

Facilitation of education is a key driver of the corporate social investment (CSI) programme of Airports Company South Africa and the R2,3 million funding of the Masakhane pilot project was an ideal means of contributing towards the fulfillment of the CSI education objective.

Work on the four schools began in February 2012 and is due for completion in May. Extensive work was required to bring the schools' infrastructure back to acceptable standards and included replacement of stormwater systems, reconstitution of flooring, replacement of ceilings, re-glazing, major electrical refurbishment and painting.

It is only through having an appreciation of the number of people affected by the Masakhane Project that its impact and future potential can really be understood. This must fall into two categories: the immediate educational impact and then the broader socio-economic effect on the entire community, which has far broader implications. The four schools provide education for 3 406 primary school pupils and employ 98 teachers.

The project employed 75 people, the majority of whom were women and youths, and included two deaf people.

Social cohesion was considered as a major component of the project to ensure that the community bought into its benefits without deflection through labour or political contention or disputes. SANCO played a decisive role in this respect, ensuring that all participants concentrated on the broad benefits for the participating communities, without other agendas influencing outcomes.

At a recent site visit, Ms Ruth Bhengu, Chairperson of SANCO, commented that the Masakhane Project must be appreciated as national in concept and that its success depends upon the three pillars of the lead from government, community commitment to meaningful participation and the contribution of expertise and resources from the private sector.

Let us hope that the Masakhane pilot project in the Harding area will serve as a regeneration model for rural South Africa.



FINANCIAL CONTENTS

Statement of responsibilities and approval	75	7. Intangible assets	108
Certificate by Company Secretary	75	8. Investment property	109
Report of the Board Audit and Risk Committee	76	9. Investment in subsidiaries	109
Report of the Independent Auditors	77	10. Investment in joint ventures	112
Directors' report	79	11. Investment in associates	112
Statement of financial position	84	12. Other non-current assets	114
Statement of comprehensive income	85	13. Inventories	114
Statement of cash flows	86	14. Trade and other receivables	114
Statement of changes in equity	87	15. Cash and cash equivalents	115
Notes to the financial statements	88	16. Investments	115
1. Corporate information	88	17. Non-current assets held for sale	115
2. Basis of preparation	88	18. Issued share capital and share premium	115
3. Summary of significant accounting policies	88	19. Treasury share reserve	116
3.1 Basis of consolidation	88	20. Other reserves	116
3.2 Revenue recognition	90	21. Debentures	117
3.3 Other operating income	91	22. Retirement benefit obligations	117
3.4 Finance income and expense	91	23. Deferred income	119
3.5 Leases	91	24. Interest-bearing borrowings	120
3.6 Foreign currency	92	25. Deferred tax liabilities	122
3.7 Borrowing costs	92	26. Trade and other payables	123
3.8 Employee benefits	92	27. Provisions	123
3.9 Income tax	93	28. Derivative financial instruments	124
3.10 Property, plant and equipment	93	29. Financial guarantee	125
3.11 Investment property	94	30. Revenue	125
3.12 Intangible assets	94	31. Other operating income	125
3.13 Impairment	95	32. Fair value gains and losses	125
3.14 Inventories	95	33. Employee benefit expenses	125
3.15 Financial instruments	96	34. Other operating expenses	126
3.16 Share capital	97	35. Net finance income and expense	126
3.17 Provisions	97	36. Income tax expense	126
3.18 Related parties	97	37. Earnings and dividends per share	127
3.19 Operating segments	97	38. Operating leases	127
3.20 Earnings per share	97	39. Capital commitments	127
3.21 Non-current assets held for sale	97	40. Related parties	128
3.22 Government grants	97	41. Cashflow workings	131
3.23 Standards early adopted by the Group	98	42. Financial instruments	132
3.24 New standards and interpretations	98	43. Contingent liabilities	137
4. Financial risk management	99	44. Events after balance sheet date	137
5. Significant accounting estimates and judgments	104	45. Reclassification of comparatives	138
6. Property, plant and equipment	105	46. Segment information	138

The Company and Group annual financial statements for the year ended 31 March 2012 have been prepared under the supervision of the Acting Finance Director, VW Tlou CA (SA).

DIRECTORS' RESPONSIBILITY FOR THE ANNUAL FINANCIAL STATEMENTS

For the year ended 31 March 2012

The report is presented in terms of Treasury Regulations and the Public Finance Management Act (Act No 1 of 1999, as amended) (PFMA), which requires the directors to maintain adequate accounting records to prepare financial statements which fairly present the consolidated and separate financial position of Airports Company South Africa SOC Ltd (the Company and the Group). Information pertaining to the Company and the Group business and performance against its predefined objectives is disclosed on pages 82 to 83 of the integrated annual report.

The prescribed disclosure of the emoluments in terms of Treasury Regulation 28.1.1 is reflected in note 40.3 on pages 129 and 131 of the annual financial statements.

The Board of Directors is responsible for the preparation and fair presentation of the annual financial statements of the Company and the Group, comprising the consolidated and separate statements of the financial position at 31 March 2012, the consolidated and separate statements of comprehensive income, changes in equity and cash flows for the year then ended, the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes, the Directors' Report, and have been prepared in terms of International Financial Reporting Standards, the Companies Act of South Africa, 71 of 2008, as amended, and the Public Finance Management Act, 1 of 1999, as amended.

The directors also confirm the other information included in the integrated annual report and are responsible for both its accuracy and its consistency with the annual financial statements.

In order for the Board of Directors to discharge its responsibilities, as well as those bestowed on it in terms of the PFMA, management has developed and continues to maintain a system of internal controls. The Board has ultimate responsibility for the system of internal controls and reviews its operations primarily through the Audit and Risk Committee and various other risk monitoring committees. Nothing significant has come

to the attention of the directors to indicate that any material breakdown has occurred in the functioning of these controls, procedures and systems during the year under review. The Board of Directors' responsibilities include: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of these financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies and making accounting estimates that are reasonable under the circumstances.

The Board of Directors' responsibilities also include maintaining adequate accounting records and an effective system of risk management. The Board believes that the Company and the Group will be a going concern in the year ahead and has for this reason adopted the going concern basis in preparing the Group annual financial statements.

The independent external auditors are responsible for expressing an opinion on the consolidated and separate annual financial statements and whether they are fairly presented in accordance with the applicable financial reporting framework.

In the opinion of the Directors, based on the information available to date, the financial statements as set out on pages 79 to 141, fairly present the financial position of the Company and the Group at 31 March 2012 and the results of its operations and cash flow information for the year then ended.

The Company and Group annual financial statements for the year ended 31 March 2012 have been prepared under the supervision of the Acting Finance Director, VW Tlou CA (SA), and approved by the Board of Directors and signed on its behalf on 19 July 2012 by:



B Mabuza
Chairman



R Morar
Deputy Chairman

Certificate by the Company Secretary

In terms of S88(2)(e) of the Companies Act 71 of 2008, I, as Company Secretary, certify that to the best of my knowledge and belief, Airports Company South Africa SOC Ltd has lodged with the Registrar of Companies for the financial year ended 31 March 2012, all such returns as are required of a public company in terms of the Companies Act and that all such returns are true, correct and up-to-date.

In terms of S8(1) of the Airports Company South Africa Act 44 of 1993, I certify that for the financial year ended 31 March 2012,

Airports Company South Africa SOC Ltd has lodged with the Minister of Transport the financial statements in respect of the preceding financial year.



TA Gwatkin
Company Secretary
19 July 2012

REPORT OF THE BOARD AUDIT AND RISK COMMITTEE

For the year ended 31 March 2012

Report of the Board Audit and Risk Committee in terms of Treasury Regulations 27(1)(10)(b) and (c) of the Public Finance Management Act of 1999, as amended. In execution of its duties during the past financial year, the Board Audit and Risk Committee has:

- Reviewed the Company's policies and procedures for detecting and preventing fraud
 - Reviewed the effectiveness of the Company's policies, systems and procedures
 - Reviewed the effectiveness and adequacy of the Internal Audit department and adequacy of its annual work plan
 - Considered whether the independence, objectives, organisation staffing plans, financial budgets, audit plans and standing of the internal audit function provide adequate support to enable the committee to meet its objectives
 - Reviewed the results of the work performed by the internal audit function in relation to financial reporting, corporate governance, risk areas, internal control and any significant investigation and management response
 - Reviewed the Company's compliance with significant legal and regulatory provisions
 - Reviewed such significant reported cases of employee conflicts of interest, misconduct or fraud, or any other unethical activity by employees or the corporation
 - Reviewed the controls over significant financial and operational risks
 - Reviewed any other relevant matters referred to it by the Board
 - Reviewed the adequacy, reliability and accuracy of financial information provided by management and other users of such information
 - Reviewed the accounting and auditing concerns identified by internal and external auditors
- Reviewed the annual report and financial statements, taken as a whole, to ensure they present a balanced and understandable assessment of the position, performance and prospects of the Company
 - Reviewed the external auditors findings and reports submitted to management
 - Reviewed the independence and objectivity of the external auditors.

Where weaknesses were identified in internal controls, corrective action was taken to eliminate or reduce the risks. The Board Audit and Risk Committee is of the opinion, based on the information and explanations given by management and the Internal Audit department and discussions with the independent external auditors on the results of their audits, that the internal controls of the Company have operated effectively throughout the year under review and, where internal controls did not operate effectively, compensating controls have ensured the Company's assets have been safeguarded, proper accounting records maintained and resources utilised efficiently.

The Board Audit and Risk Committee reviewed the 'going concern' of the Company and is satisfied that the adoption of the going concern premise in the preparation of the annual financial statements is appropriate.

We therefore recommend that the annual financial statements, as submitted, be approved.

On behalf of the Board Audit and Risk Committee



MMT Ramano

Chairman

19 July 2012

REPORT OF THE INDEPENDENT AUDITORS

For the year ended 31 March 2012

INDEPENDENT AUDITORS REPORT TO THE SHAREHOLDERS OF AIRPORTS COMPANY SOUTH AFRICA (SOC) LIMITED FOR THE YEAR ENDED 31 MARCH 2012

REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

INTRODUCTION

We have audited the accompanying consolidated annual financial statements and the separate financial statements of Airports Company South Africa SOC Limited, which comprise the statements of financial position as at 31 March 2012, and the statements of comprehensive income, statements of changes in equity and statements of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Company's directors are responsible for the preparation and fair presentation of these consolidated and separate financial statements in accordance with International Financial Reporting Standards and in the manner required by the Public Finance Management Act of South Africa and the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated and separate financial statements based on our audit. We conducted our audit in accordance with the Public Audit Act of South Africa, the General Notice issued in terms thereof and International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated and separate financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material

misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated and separate financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of Airports Company South Africa SOC Limited as at 31 March 2012, and its consolidated and separate financial performance and consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards and in the manner required by the Public Finance Management Act of South Africa and the Companies Act of South Africa.

OTHER REPORTS REQUIRED BY THE COMPANIES ACT

As part of our audit of the consolidated and separate financial statements for the year ended 31 March 2012, we have read the Directors' Report, the Audit Committee's Report and the Company Secretary's Certificate for the purpose of identifying whether there are material inconsistencies between these reports and the audited consolidated and separate financial statements. These reports are the responsibility of the respective preparers. Based on reading these reports we have not identified material inconsistencies between these reports and the audited consolidated and separate financial statements. However, we have not audited these reports and accordingly do not express an opinion on these reports.

OTHER MATTERS

The supplementary information as set out on pages 142 to 144 does not form part of the consolidated and separate financial statements and is presented as additional information. We have not audited this information and accordingly do not express an opinion thereon.

REPORT OF THE INDEPENDENT AUDITORS (CONTINUED)

For the year ended 31 March 2012

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

PAA requirements

In accordance with the PAA and General Notice issued in terms thereof, we report the following findings relevant to performance against predetermined objectives, compliance with laws and regulations and internal control, but not for the purpose of expressing an opinion.

Predetermined objectives

We performed procedures to obtain evidence about the usefulness and reliability of the information in the annual performance report as set out on pages 82 to 83 of the annual report.

The reported performance against predetermined objectives was evaluated against the overall criteria of usefulness and reliability. The usefulness of information in the annual performance report relates to whether it is presented in accordance with the National Treasury annual reporting principles and whether the reported performance is consistent with the planned objectives. The usefulness of information further relates to whether indicators and targets are measurable (i.e. well defined, verifiable, specific, measurable and time bound) and relevant as required by the National Treasury Framework for managing programme performance information.

The reliability of the information in respect of the selected objectives is assessed to determine whether it adequately reflects the facts (i.e. whether it is valid, accurate and complete). There were no material findings on the annual performance report concerning the usefulness and reliability of the information.

Compliance with laws and regulations

We performed procedures to obtain evidence that the entity has complied with applicable laws and regulations regarding financial matters, financial management and other related matters. Our findings on material non-compliance with specific matters in key applicable laws and regulations as set out in the general Notice issued in terms of the PAA are as follows:

Companies Act requirements

As required by the Companies Act of South Africa, 2008 (Act No. 71 of 2008), we performed audit procedures on compliance with requirements of the Act. Our findings thereon are as follows:

ACSA was non-compliant with section 94(2) of the Companies Act 71 of 2008, as the Audit and Risk Committee did not consist of a minimum of three non-executive, independent members during the year. The Board brought this non-compliance matter to the shareholders' attention at the Annual General Meeting.

Internal control

We did not identify any deficiencies in internal control which we considered sufficiently significant for including in this report.



PricewaterhouseCoopers Inc

Director: R Dhanall

Registered Auditor

Johannesburg

20 July 2012



Ngubane & Co. (JHB) Inc

Director: E Sibanda

Registered Auditor

Midrand

20 July 2012

DIRECTORS' REPORT

For the year ended 31 March 2012

The Directors present their 19th annual report, which forms part of the audited financial statements of the Company and the Group for the year ended 31 March 2012.

The Company was established in terms of the Airports Company Act of 1993, as amended, and the Companies Act of 2008, as amended.

NATURE OF BUSINESS

The principal activities of the Company are the acquisition, development, provision, maintenance, management and operation of airports or parts of airports or any facilities or services that are normally performed at an airport. Other operations in the Group mainly comprise hotel operations.

There have been no material changes to the nature of the Group's business from prior years.

REVIEW OF OPERATIONS

Revenue for the Group amounted to R5,739 billion (2011: R4,658 billion) including non-aeronautical revenue of R2,389 billion (2011: R2,228 billion).

Profit before income tax for the Group amounted to R118 million (2011: R181 million loss).

Profit after tax for the Group was R188 million (2011: R221 million loss) after making provision for taxation income of R70 million (2011: R39 million tax expense).

DIVIDENDS

No dividend has been proposed for the current financial year.

CAPITAL EXPENDITURE AND CAPITAL COMMITMENTS

During the year, R417 million (2011: R505 million) was spent on capital expenditure relating to improvements, expansions and replacements by the Group.

SHARE CAPITAL

There were no changes to the authorised and issued share capital of the Company and the Group during the financial year.

GOING CONCERN

The directors have no reason to believe that the Group or any material company within the Group will not be going concerns in the foreseeable future, based on forecasts and available cash resources.

EVENTS SUBSEQUENT TO BALANCE SHEET DATE

Brazil concession partnership

The Company, in partnership with Investimentos e Participações em Infra-Estrutura SA ('Invepar'), acquired 51 percent of the Guarulhos International Airport concession. The Company will own a minority stake in the special purpose vehicle created in Brazil to hold the concessionaire's investment. The Company will provide airport management services to the concession through a Technical Services Agreement and will receive management fees in addition to dividend return on the share capital it holds. The concession is for a period of 20 years.

DIRECTORS' REPORT (CONTINUED)

For the year ended 31 March 2012

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATES

The following information relates to the Company's financial interests in its subsidiaries, associates and joint ventures. The nature of the subsidiaries' businesses are information technology, airport management and hotel operations.

	Issued share capital	% Holding		Cost of shares		Loans less impairments		(Loss)/profit after tax	
		2012 %	2011 %	2012 R'000	2011 R'000	2012 R'000	2011 R'000	2012 R'000	2011 R'000
OSI Airport Systems (Pty) Ltd ^s	1 000	100	51	**	**	–	–	–	–
Pilanesberg International Airport (Pty) Ltd ^s	1 000	100	100	**	**	–	23 904	(3 088)	(7 776)
Precinct 2A (Pty) Ltd	100	100	100	**	**	54 489	80 254	13 198	13 991
JIA Piazza Park (Pty) Ltd ^s	100	100	100	**	**	321	(2 846)	(1 716)	(629)
Airport Logistics Property Holdings (Pty) Ltd ^{JV}	2	50	50	**	**	–	–	3 153	24 400
Guardrisk Life Ltd (cell captive) ^s	40	100	100	225	225	–	–	(348)	(471)
ACSA Global Ltd ^s	6	100	100	**	**	79 438	141 433	162 494	58 290
La Mercy JV Property Investments (Pty) Ltd ^a	100	40	40	**	**	–	800	451	840
				225	225	134 248	243 545	174 143	88 645

** : Amounts below R1 000 s: Subsidiary JV: Joint venture a: Associate

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATES (continued)

The Group has a 50 percent interest in Airport Logistics Property Holdings (Pty) Ltd, which is a joint venture between the Company and The Bidvest Group Ltd.

ACSA Global Ltd holds a 10 percent interest in the Mumbai International Airport concession (MIAL). ACSA Global Ltd is registered in Mauritius. The investment in MIAL has been accounted for as an associate.

The Group has a 40 percent stake in La Mercy JV Property Investments (Pty) Ltd, which is a property holding, development and letting company. The investment in the company has been accounted for as an associate.

Details of the assets, liabilities, revenues and expenses of the joint ventures and associates that are included in the consolidated statement of comprehensive income and the

statement of financial position are set out in notes 10 and 11 of the annual financial statements.

The Group's accounts include the consolidation of the Airport Management Share Incentive Scheme Company (Pty) Ltd and Lexshell 342 Investment Holdings (Pty) Ltd. These companies are consolidated in terms of International Financial Reporting Standards. The Group consolidates these entities as it is exposed to significant risks that are associated with loans extended to the entities to acquire shares of the Company. Furthermore, the Group receives rewards associated with the employment of the beneficiaries.

Effective 1 October 2011, Airports Company South Africa ('the Company') ceased control, management and operational responsibilities of Pilanesberg International Airport as per the agreement with the North West Provincial Government. Refer to note 9 for more details.

DIRECTORS' REPORT (CONTINUED)

For the year ended 31 March 2012

ORDINARY SHAREHOLDING ANALYSIS

An analysis of shareholders extracted from the register of ordinary shareholders at 31 March 2012 is as follows:

	% of share capital	Number of shares
SA Government – National Department of Transport	74,60	372 994 884
ADR International Airports SA (Pty) Ltd (refer below)	20,00	100 000 000
Staff Share Incentive Schemes	1,19	5 962 452
<i>Empowerment Investors</i>		
G10 Investments (Pty) Ltd	1,21	6 042 664
African Harvest Strategic Investments (Pty) Ltd	1,40	7 000 000
Pybus Thirty Four Investments (Pty) Ltd	0,40	2 000 000
Telle Investments (Pty) Ltd	0,80	4 000 000
Upfront Investments 64 (Pty) Ltd	0,40	2 000 000
	100,00	500 000 000

ADR International Airports SA (Pty) Ltd is ultimately a wholly owned subsidiary of the Public Investment Corporation SOC Ltd, which manages assets on behalf of the Government Employees' Pension Fund.

DIRECTORS AND SECRETARY

Details of the Directors and Secretary of the Company are given on pages 8 and 9 of this integrated report.

INTERESTS OF DIRECTORS AND OFFICERS

No contracts were entered into in which directors and officers of the Company had an interest and which affect the business of the Group. The directors had no interest in any third party or company responsible for managing any of the business activities of the Group. The emoluments of directors are determined by the shareholders. No long-term service contracts exist between directors and the Company (other than for non-executive directors). (Directors' emoluments can be found in notes 40.3.)

INFORMATION REQUIRED IN TERMS OF THE PUBLIC FINANCE MANAGEMENT ACT

Losses due to criminal conduct or irregular or fruitless and wasteful expenditure:

Losses due to theft were incurred at O.R. Tambo International Airport parking. The value of the loss that is known pertains to the period from January 2011 to October 2011 and amounts to R6,7 million. Remedial action was taken and criminal proceedings have been instituted against those involved.

Other than the matter above, no known losses due to irregular or fruitless and wasteful expenditure, or losses due to criminal conduct, have occurred.

DIRECTORS' REPORT (CONTINUED)

For the year ended 31 March 2012

INFORMATION PRESENTED IN TERMS OF S(55)2 OF THE PFMA

The performance against the predetermined objectives as per the shareholders compact is contained below.

Performance against predetermined objectives

National objectives	Annual performance indicators	Annual target	Results
Management of transport costs and infrastructure development to contribute to Growth and Development Programme	Total capital expenditure programme	R965 million	R417 million The reduced capital expenditure is primarily due to: • Savings on projects at O.R. Tambo International Airport (specifically, apron rehabilitation). • A strategic decision that was taken to appoint a panel of consultants to design the pavement rehabilitation works for the national airports. As a consequence, the construction commencement on these projects was delayed.
	Total number of job opportunities created in line with capex spend	8 772	3 791
Efficient administration of the organisation	Achieve budgeted return on capital employed (ROCE) for the Group	5,2%	5,3%
	Achieve budgeted EBITDA for the Group	R3,635 billion	R3,563 billion
Corporate governance and legislative compliance	Extent of regulatory compliance	Achieve full regulatory compliance	The only area of material regulatory non-compliance for the period under review related to the constitution of the Audit and Risk Committee. In terms of the Companies Act 2008, an audit committee must comprise of at least three independent members, but due to the reduced size of the Board, there were insufficient Board members to constitute the Audit and Risk Committee in full compliance with the Companies Act. Notwithstanding this area of non-compliance, the corporate governance of the Board and Company remained sound and the Audit and Risk Committee still met regularly and discharged all of its required duties and responsibilities. This area of non-compliance has since been rectified with the appointment of four additional non-executive directors to the Board, and the Audit and Risk Committee is now fully compliant with the Companies Act.
Black Economic Empowerment	Achievement of targets set by the Board on B-BBEE	Level 4	Level 3

DIRECTORS' REPORT (CONTINUED)

For the year ended 31 March 2012

National objectives	Annual performance indicators	Annual target	Results
Employment equity	Achievement of targets set by the Board	Executive Level 67% – Black 33% – White Senior Management 60% – Black 40% – White Disabled 0,008% (of ACSA staff complement)	Executive Level 50% – Black 50% – White Senior Management 61% – Black 39% – White Disabled 0,007% (of ACSA staff complement)
Corporate Social Investment	Total amount invested in CSI	R56 million	R64,8 million
Improved airfreight services	Develop cargo strategy	Cargo strategy developed by 31 March 2012	The strategic framework for cargo was approved by the Executive Committee and is currently in implementation phase.
Transport Disaster Management Plan	Participate in developing Transport Sector Plan as it relates to business continuity management	Participation in developing a Transport Sector Plan as it relates to business continuity management	This objective is dependent on the department initiating a process in which all entities under the National Department of Transport will participate. The department is yet to initiate the process.
Utilisation of airport network and facilities to improve access in rural areas	Provide policy input into the development in the National Aviation Development Plan (NADP)	Provision of policy inputs into the development in the National Aviation Development Plan (NADP)	The National Department of Transport has issued a draft plan, to which ACSA has responded. Further developments are awaited from the department.